



Our mission is to help end ecological overshoot by making ecological limits central to decision-making.

By promoting data, tools, and analysis linking resource constraints to economics and well-being, Global Footprint Network influences major investments and policy shifts to support global sustainability.

**Our vision** is that all people can live well, within the means of nature.



SINCE OUR INCEPTION IN 2003, WE'VE ENGAGED

IN 6 COUNTRIES

ON CONTINENTS

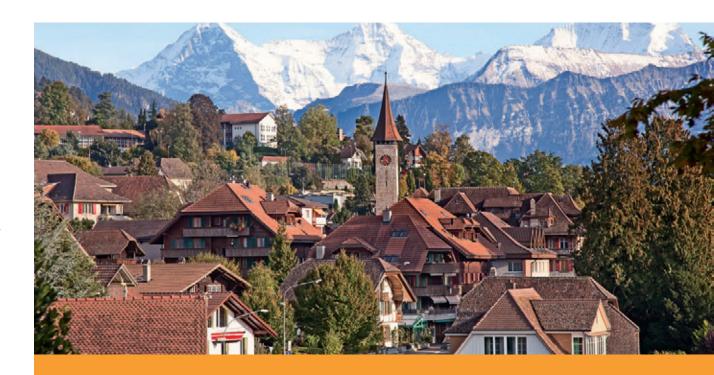
TO MAKE ECOLOGICAL LIMITS CENTRAL TO DECISION-MAKING.



# **NATIONAL POLICY & DECISION MAKING**

The Ecological Footprint enables national governments to measure and manage their country's ecological assets. By identifying risks associated with ecological deficits, Ecological Footprint accounting helps decision-makers set policy that safeguards resources and enhances economic prosperity.

The foundation of all Ecological Footprint accounting at the national level is based on our National Footprint Accounts, which track human demand on nature and our planet's capacity to meet that demand for more than 200 nations. The Footprint Accounts use more than 6,000 data points per country per year.



## Featured Country: Switzerland

In September 2014 we published the "Significance of Global Resource Availability to Swiss Competitiveness," a report commissioned by five Swiss government agencies and co-produced with BAKBASEL. We found that Switzerland's relative income has been decreasing compared to the world. The Swiss resident now takes home a 35 percent smaller share of global income than 20 years ago, or less than 50 percent of the share 35 years ago.

# **NATIONAL POLICY & DECISION MAKING**

2014 BY THE NUMBERS



**BANGLADESH BHUTAN BRAZIL CHINA COLOMBIA COSTA RICA** CROATIA **DENMARK ECUADOR FINLAND FRANCE GABON GREECE** HUNGARY **INDIA INDONESIA ITALY** JAPAN **SOUTH KOREA KUWAIT** LIECHTENSTEIN **MEXICO MOROCCO MOZAMBIQUE NORWAY PERU PHILIPPINES PORTUGAL QATAR ROMANIA RUSSIA SPAIN SWITZERLAND TUNISIA TURKEY UNITED ARAB EMIRATES** UNITED KINGDOM **UNITED STATES** 

**AUSTRIA** 

# **NATIONAL POLICY & DECISION MAKING**

2014 BY THE NUMBERS

# 27 Engagements with International Organizations



Arab Forum For Environment and Development (AFED)

African Development Bank

Asian Development Bank (ADB)

Association of Southeast Asian Nations (ASEAN)

Community of Andean Nations

Comunidad Andena Fomento

European Environment Agency

European Union (EU)
Directorate General Environment

EU Directorate General -Research

**EU Parliament** 

Interamerican Development Bank

International Organisation of La Francophonie

International Union for Conservation of Nature (IUCN)

The London Group (SEEA)

Organisation for Economic Co-operation and Development (OECD) -Development Assistance Committee

OECD - Green Growth

UN Commission on Sustainable Development

UN Convention to Combat Desertification

UN Development Programme (UNDP)

UN Environment Programme (UNEP)

UNEP Convention on Biological Diversity

UNEP Department of Early Warning and Assessment

UNEP Finance Initiative (UNEP FI)

**UNEP Green Economy** 

UNEP Mediterranean Action Plan UNEP Sustainable Consumption and Production

UNEP The Economics of Ecosystems and Biodiversity (TEEB)

UNEP World Conservation Monitoring Centre -Biodiversity Indicators Partnership (BIP)

UN Statistics Division -System of Environmental-Economic Accounting (SEEA)

# METRICS FOR CITIES AND LOCAL GOVERNMENTS

Cities that make investments to improve the well-being of their citizens while maintaining or even expanding their natural capital will be more resilient amid growing resource constraints. Global Footprint Network supports local and regional leaders in making fiscally responsible, sustainable investments for a prosperous future. Communities and city planners around the globe use our tools to guide land use and budget decisions, track sustainability progress, and support better sustainability policy and actions.



# Featured City: Calgary

Calgary applied the Ecological Footprint methodology to land-use planning, including proposed downtown redevelopment. In a comparison of four scenarios, Calgary's Footprint analysis found mobility a policy priority and called for a multi-modal transportation system and improved jobs-to-housing balance to reduce the city's Ecological Footprint from 8.5 global hectares (gha) to the Canadian national average of 7.25 gha by 2036.

## METRICS FOR CITIES AND LOCAL GOVERNMENTS

# Net Present Value Plus (NPV+) pilot in the State of Maryland

NPV+ expands on familiar net present value analysis by including un-priced factors such as the cost of environmental degradation and benefits like ecological resiliency. NPV+ also uses multiple scenarios and discount rates to create a more realistic context for capital decisions.

With the support of Maryland Gov. Martin O'Malley, Global Footprint Network used NPV+ to analyze three state projects: land conservation, a weatherization program and fleet vehicle purchases. The analysis helped provide the basis for one of O'Malley's last executive orders, which directed the state to buy more zero emissions vehicles.



## METRICS FOR CITIES AND LOCAL GOVERNMENTS

2014 BY THE NUMBERS

# Sub-national engagements





City of Barcelona, Spain
City of Calgary, Canada
City of Lyon, France
City of Natal, Brazil
City of Tel Aviv, Israel
Environmental Protection
Agency Region 1, USA
Province of Guizhou, China
Province of Ontario, Canada
State of Acre, Brazil
State of Maryland, USA

# FINANCE FOR CHANGE

Resource constraints can affect the economic performance of entire countries, and consequently countries' ability or willingness to pay back its debts. To date, however, the risks of resource constraints have been largely overlooked in the \$41 trillion sovereign bond market.

Our ERISC (Environmental Risk Integration in Sovereign Credit) methodology aims to fill this gap by identifying the economic risks that a country is exposed to as a result of its pattern of natural resource consumption, including risks related to stranded assets, degradation and trade.



#### **ERISC Phase II Launch**

Global Footprint Network and UNEP FI (UN Environment Programme Finance Initiative) launched ERISC Phase II in London with seven financial institutions. This second phase of research will measure the trade-related risks of countries, with a special focus on food.

# FINANCE FOR CHANGE

#### New stranded assets research

Our team began a new stream of research focused on estimating the risk exposure of national economies to the loss of carbon-intensive assets, including power plants, vehicle fleets and factories. Such assets stand to lose value as the economic structures of nations evolve in order to stay within 2-degree warming limit recommended by scientists. Our research aims to identify and rank countries based on their varied exposure to this risk of asset stranding.



# FINANCE FOR CHANGE

2014 BY THE NUMBERS

# Finance institutions participated



in Phase II of the Environmental Risk in Sovereign Credit (ERISC) Initiative

# Finance institutions license



and/or use Ecological Footprint data in their investment models

Caisse des Dépôts

Colonial First State

European Investment Bank

**HSBC** Bank

Kempen & Co Merchant Bank

KfW Development Bank

Standard & Poor's

AXA Investment Managers

Bloomberg

**MSCI** 

Notenstein Privatbank

Oddo Securities

Pictet Bank

Sustainalytics

# **HUMAN DEVELOPMENT INITIATIVE**

Sustainable human development is successful only when it improves citizens' well-being without degrading the environment. Global Footprint Network is developing a new tool, called Sustainable Development Return on Investment (SDROI), to measure how much lasting development a project generates. By using SDROI before, during and after interventions, donor agencies and organizations can ultimately identify the per-dollar impact of their investment. The tool also will empower local communities to own, negotiate and manage their own socioeconomic development.



# Sustainable Development Pilot Project in India

In partnership with IDE-India, Gram Vikas and Fundación Escuela Nueva, Global Footprint Network is testing the SDROI tool in nearly a dozen villages in the state of Odisha, India. The pilot includes local bottom-up household Footprint analysis, but ultimately SDROI will be able to scale to larger populations and regions.

# **2014 BY THE NUMBERS**

2 Awards

Susan Burns, CEO and Mathis Wackernagel, President, Inducted into the **Sustainability Hall of Fame** - International Society of Sustainability Professionals (ISSP)

The Global Journal "Top 100 NGOs 2014" (for third year in a row)



# 

Unique users of the
Footprint calculator
in 146 countries
footprintnetwork.org/calculator

Academic papers

# **78 PARTNERS IN 26 COUNTRIES**

# WORKING TO ACHIEVE LARGE-SCALE CHANGE

#### **Government Agencies**

Abu Dhabi Global
Environmental Data
Initiative
City of Calgary
ICLEI Local Governments
for Sustainability
Welsh Assembly
Government
Zero Waste SA
(South Australia)

#### **Consultancies**

Agenda 21 Consulting Best Foot Forward Centro Nacional de Consultoría Centro de Estudos e Estratégias para a Sustentabilidade DANDELION Environmental Consultina and Service Ltd. Ecolife EcoMark EcoRes Ecossistemas Design Ecológico **EcoSTEPS** Estudio MC Footprint Consult E.U. Info Grafik Inc. IDEA Consultants Inc. Libélula Natural Logic, Inc. Paul Wermer Sustainability Consulting Punto 3 Srl RECYCLA Chile Sustentator The Footprint Company

#### **Educational Institutions**

Agrocampus Ouest Cardiff University - Centre for Business Relationships, Accountability Sustainability and Society (BRASS) British Columbia Institute of Technology - School of Construction and Environment Centre d'etude et de Recherce Appliquee a la Gestion Charles University **Environment Center** Corvinus University of **Budapest** Ecole Nationale Supérieur des Mines de Saint-Étienne Gujarat Institute for Development Research Instituto Nacional de Tecnología Industrial Maastritch University Pontifical Catholic University of Peru University of Genoa -Department for the Study of Territory and its Resources University of Siena -

**Ecodynamics Group** 

#### **Corporations**

Bank Sarasin Barilla Pictet Group Portfolio 21 Investments, Inc.

#### **NGOs**

Agir21 ALISOS - Alianzas para la Sostenibilidad BioRegional Development Group Climact Confederation of Indian Industry (CII) Dutch Footprint Group -Werkgroep Voetafdruk Nederland Earth Day Network Ecological Footprint Japan Eco-Norfolk Foundation Emirates Environmental Group Emirates Wildlife Society / **WWF** Foundation for Global Sustainability Fundación Amigos de la Naturaleza Fundación Neotrópica - Costa Rica Globexs

Innovation for Sustainable **Development Association** Instituto Jatobás Instituto Ricerche Economiche e Sociali del Piemonte Korea Institute Center for Sustainable Development KÖVET Association for Sustainable Economies Millennium Institute **New Economics** Foundation (nef) One Earth Initiative Plattform Footprint **Population Matters** Pronatura Mexico Sentido Verde Sustainable Europe Research Institute (SERI) The Natural Step International The Sustainable Scale Project The Web of Hope Utah Population and **Environment Coalition** Water Footprint Network WWF - International WWF - Japan

# THANK YOU FOR YOUR GENEROUS DONATIONS

RECEIVED JANUARY 1, 2014 - DECEMBER 31, 2014

#### **Foundations**

Bannister/Watanabe Fund Barr Foundation Benevity Community Impact Fund **Dudley Foundation** Fidelity Charitable Gift Fund Flora Family Foundation Foundation for Human Conservation Lawrence Foundation MAVA Stiftung Mental Insight Foundation Overlook International Foundation Pittsburgh Foundation Rockefeller Foundation San Francisco Foundation Skoll Foundation Stiftung Procare Tellus Mater Foundation Tides Foundation UsitawiNetwork Foundation Winslow Foundation

#### **Government Agencies**

City of Guelph, Canada Environment Agency Abu Dhabi Nordic Council of Ministers Regional Environmental Center Zero Waste SA, Australia

#### **Educational Institutions**

Cornell University
Research Institute for
Humanity and Nature
(RIHN)
University of Barcelona
University of St Andrews,
Scotland

#### **Corporations**

INFRAS Maar Consulting RVR Service AG Solvay Stein Design

#### **NGOs**

Advocates for a Sustainable
Albemarle Population
BioRegional Development
Group
Maximo T. Kalaw Institute
for Sustainable Development
Network for Good
Secretariat of the Pacific
Regional Environment
Programme
YouthBuild USA

#### **Individuals**

Carol Abramson Mark Abramson Marshall Abramson Luis Agrellos Geoff & Beverly Ainscow Douglas Alexander Nadir Allahverdiyev Jean-Paul Alonso Halldor Amason Amazon Smile Helen Ampt Philip Anderson Halldor Arnason Impact Assets Frank & Margrit Balmer-Leupold Gautam Barua Christian Baumhauer Agnes Bayatti-Ozdemir Eugene Bazan Victoria Beckner Deanne Bednar Warren Bell Chela Blitt Oscar Bloch Carlos Brandao Debbi Brock Helena Brykarz Urs & Barbara Burckhardt Christoph & Annemarie Burckhardt-Hosig Samantha Burgess Michael Burkhard

Max & Rosmarie Burkhard-Schindler Miles C. Burns Norman & Peggy Burns Susan Burns Kathleen Callahan Eduart Cani Francois Cellier Don Chisholm Aman Chitkara Kara Christenson Kevin Clark John B. Cobb Ir. Kristin Cobble Stuart Cohen Nicole Collier Mark Comin Laura Counts Peter Cross Edmund Davey Theo De Meyer Nona Dennis Michael & Gerilyn Denny Bob Dimiceli William Downing Alexandra Duarte Joerg Duschmale Eugene Eccli Sharon Ede Mohamed & Patricia El-Ashry Maria Leticia Figueroa Hans Finckh

Irene Fineberg

Ted Fink Daniel Francis Karla Franklin David Franklin Erin Frawley Henry M. Frechette Jr. Michael Frothingham Michael Funch Erin Garcia Antoinette Gelzer-Miescher Christiane Gelzer-Sarasin Michael Gerber David Gibson Lianna & Robert Gilman Louis Ginsberg John W. L. Goering Steven H. Goldfinger Alberto Gottardo Betty Granoff Al Grant Robert Gray Jonas Greuter Richard Grossman Nicole Grunewald Beat Guggisberg Yvonne Haener-Zuber Margaret Haley Greg Hallett Betsy Hardy Ruth Hartman Manin Hazarika Madeleine Hediger-Joder Ayra Heinicke Ingrid Heinrich

Robert A. Herendeen Ian Hoffmann Luc Hoffmann Gijs Holstege Katsunori Iha Ben lames Robert larrett Bruce lefferies Grant lensen David M. Johns Robert Johnston Jan Juffermans Carl Jurell Martin Karcher Douglas Kelbaugh Fanny Keller Rob & Ronna Kelly Marisa Kieren Cara Kirkpatrick Horst Korn David & Frances Korten Eva Kras Joseph Kresse Hartmut Krugmann Sarosh Kumana Kevin Kumana Maggie Laidlaw Eli Lazarus Louisa W. Leavitt Kyle Lemle Stuart Lemle Robert Lemoine Catherine Lerza Cynthia & Benjamin Leslie-Bole Carlos Eduardo Lessa Brandão Julie Lewis William & Louise Lidicker Rob Lilley

Andrew Lisac Laura Loescher Sergiu Madan Janet Madill Laetitia Mailhes Serena Mancini John Marshall Peter Martin Ionathan Martindill Roland Matter Don McCallum John McCarthy Kate McLachlan Ronald E. Meissen Aimee Merrill Don Miller Ionathan Miller Mark Mills Anthony Moir Hans-Edi & Ruth Moppert-Vischer Zarina Mulla Börje Per Olof Müller Daniel Muntwyler Barbara Myers Gilles & Monique Nicollier-Serment Nishit Nisudan Paulo Noqueira Edward Nold Ir. Lorraine Nordstrom Jørgen Nørgård Tyler Norris Yonghyup Oh Ioakim Olofsson Jennifer Pahlka William & Catherine Parrish Ariel Paulson

Rod Perry

Freya Pietzsch

Andrea Dondi Pinton Andrea Pook Giovanni Porcellana Roy Porter Roger Pritchard Sony Rane Joanna Reed Colin Reynolds Diane Rice Thomas Richle Sara Rickards Marci Rinkoff Maria Risquez Norman Robbins Sylvie Rockel Sixto K. Roxas Richard & Jeanne Rov Ursina Rüegg Andrea Ruiz-Esaiude Gray Russell Francis Ryan Mozaffar Sarrafi Peter Schiess Christian Schlatter Daniela Schlettwein-Gsell Julien Schoenlaub Aletta Schubert-Vischer Maria Schwartz Pam Schwartz Michael Scott Nichola Scrutton Jennifer Seely Peter Seidel Christine Senn Rebecca Senoglu Christine Sepulveda Diana Short Amanda Short Michael Simpson Rodney Simpson

Rod Simpson Rob Sisk Iohn Sitter David Smernoff Wolfgang Somary Colin Soskolne Elisabeth Staehelin Dr. Cécile Staehelin-Schlienger Mark Stafford Smith Jessica Staples Diane Stark Matthew & Iosie Stein Richard Steinberger Dieter Steiner-Hamel Ian Stensland **Dorothy Stoneman** Coleen Stormer Randall Stratton Afra Sturm Dorothy Sulock Leesy Taggart Helena Tan Ariane Tan Wes Tator Frank Thompson Don Thompson Teodora Tomasevic Buck Anannya Tripathy Jeanne Trombly Silvana Tschudin Richard Turner Isabelle Van Notten W. J. Van Ry Beverly Van Straten Erik Vandist Josep Vives-Rego Dale Vodehnal Evon Voat Terry & Mary Vogt

Georg von der Mühll Jørgen Vos Caroline Wackernagel Frederick Wackernagel Mathis Wackernagel Rick & Betsy Wackernagel Tobias Wackernagel Marie-Christine Wackernagel-Burckhardt Liz Walker Paula Warren Amber Warren Steven Webb David Weckler Alan Whitehead Nancy G. Wilder Robert Williams Christian Williams Jerelyn & Alexander Wilson Reid Wiseman Gary Wolff David & Maggi Wooll Tetsuzo Yasunari J. David Yount Anne Zimmerman Mark Zoidis

Christian Zuber-Haener

# WHO WE ARE

#### **Board of Directors**

Susan Burns, Founder and CEO, Global Footprint Network

Jamshyd Godrej, Chairman and Managing Director, Godrej & Boyce Mfg Co. Ltd.

**Daniel Goldscheider,** Founder and CEO, Paperless, Inc.

H.E. Razan Khalifa Al Mubarak, Secretary General, Environment Agency - Abu Dhabi

Sarosh Kumana, Investor, President, Pacific Capital Management

**Rob Lilley,** Investor, Member, Terra Global Capital

**Lynda Mansson,** Director General, MAVA Foundation

Louis de Montpellier, Global Head, Official Institutions Group, State Street Global Advisors

**Terry Vogt,** Managing Director, Terra Global Capital

Mathis Wackernagel, Co-creator of the Ecological Footprint and President, Global Footprint Network

#### **Honorary Chair**

**André Hoffmann,** Vice Chairman, Roche

#### **Emeritus**

John Balbach, Founder and Managing Partner, Adapt Capital

**Kristin Cobble,** Co-founder, Groupaya

**Bob Doppelt,** Director, Resource Innovation Group

Eric Frothingham, Corporate attorney, business executive, and Founder and Chief Business Officer, Lifelaunchr Inc.

Ann Hancock, Executive Director, Climate Protection Campaign

Tony Long, Director, European Policy Office, WWF

Haroldo Mattos de Lemos, Professor of Environmental Engineering, Federal University of Rio de Janeiro

Elizabeth McNamee, CEO, Greener Cleaners Cara Pike, Director, Social Capital Project

Michael Saalfeld, Investor

#### Science and Policy Advisory Council

Terry A'Hearn, CEO, Environment Agency of Northern Ireland

Oscar Arias, Former President, Costa Rica

**Lester Brown**, Founder and President, Earth Policy Institute

Herman Daly, Intellectual father of Ecological Economics

**Fabio Feldmann**, Former Minister of Environment, São Paulo

**Eric Garcetti,** Mayor, Los Angeles

Stephen Groff, Vice President, Asia Development Bank, Southeast Asia/Pacific

Tom Lovejoy, H. John Heinz III Center

**Julia Marton-Lefèvre,** Director General, IUCN

Manfred Max-Neef, Economist, recipient of Right Livelihood Award

Michael Meacher, Former Minister of Environment, Member of Parliament, UK

Rhodri Morgan, Former First Minister for Wales

Norman Myers, Leading environmental scientist

Daniel Pauly, Leading marine ecologist

Jorgen Randers, Former President, Norwegian School of Management

**Peter Raven,** Former President, AAAS

William E. Rees, Co-creator of the Ecological Footprint

Karl-Henrik Robèrt, Founder, The Natural Step Emil Salim, Former

Indonesian Minister of State

James Gustave Speth,
Former Dean, Yale
School of Forestry
and Environmental Studies

Will Steffen, Executive Director, Australian National University, Climate Change Institute

**David Suzuki,** Awardwinning scientist and broadcaster

M.S. Swaminathan, India's leading scientist on sustainable food security

Ernst Ulrich von Weizsäcker, Founder, Wuppertal Institute

**Dominique Voynet,** Former Environment Minister, France, and Former Mayor, Montreuil

**E.O. Wilson**, Distinguished biologist, Harvard University

# WHO WE ARE

#### Staff

Edward Andrews Pragyan Bharati, Ph.D. Michael Borucke Sandra Browne Helena Brykarz Susan Burns Jill Connaway **Emily Daniel** Leticia Figueroa Oscar Fornoza Phillip Fullon Alessandro Galli, Ph.D. Michel Gressot Nicole Grunewald, Ph.D.

Martin Halle Inarid Heinrich Katsunori Iha

Ronna Kelly

Kamila Kennedy Haley Kingsland

Elias Lazarus

Kyle Lemle

David Lin, Ph.D.

Drew Lisac

Ion Martindill

Scott Mattoon

Chris Nelder

Jason Ortego

Dharashree Panda Giacomo Pascolini Sophia Perez Pati Poblete Amanda Short Diane Stark Frank Thompson **Geoff Trotter** Mathis Wackernagel, Ph.D. Robert Williams Sebastian Winkler

#### Interns

Sabrina Amaro Kevin Boylan Thomas Dreeson Naina Gumpta Gina Kiani Jingning Mei Elec Morin Tenzin Norbu Rosemarie Radford Jessica Robbins Guole Shi

David Zimmerman

#### Research affiliates

Gemma Cranston Steven Goldfinger Martin Kärcher Justin Kitzes Joy Larson Dan Moran Bonnie McBain Juan Carlos Morales Alfonso Peña Yoshihiko Wada Paul Wermer

# WHO WE ARE

#### **CLIENTS**

#### **Government agencies**

County Council of Biscay
City of Calgary
Ecuador Ministry of the
Environment
European Environment
Agency (EEA)
Ontario Ministry of
Natural Resources and
Forestry
United Nations Environment
Programme (UNEP)
United States Environmental
Protection Agency (EPA)
Office of Research and
Development

#### **Educational institutions**

Cornell University
Ewha Womans University
Maastricht University
McGill University
University of Liechtenstein
Zurich University of the Arts

#### **Consultancies**

BAK Basel Economics
Ecossistemas Design
Ecológico
Footprint-Consult E.U.
IDEA Consultants Inc

#### **NGOs**

Ecolife
Emirates Wildlife SocietyWWF
Fundação Roberto Marinho
WWF-China
WWF-Hong Kong
WWF-International
WWF-Japan
WWF-Russia

#### **Corporations**

Ernst & Young Notenstein Privatbank AG Rand Corporation

#### **CONTRIBUTORS**

#### **Advice and services**

Active Ingredients

Anomi Studio Bob Dinetz Design Bullfrog Films Cosmetto Julie Curry **Emily Daniel** Earth Economics Melissa Fondakowski **Brooking Gatewood** Steven Goldfinger, Ph.D. G Gomez Kajal Hamirani William Harless Cheryl D. Hicks Leena Launay Iyengar Michelle Jaeger Maddox Design Laetitia Mailhes Sean McGuire Jingning Mei Alex Moon David G. Moore Dan Moran Giacomo Pascolini Pathwise Leadership Charles F. Porcari Scott Porter Renaissance Consulting Group **Evelyne Rottiers** 

Savvy Tax, Inc.
Brian Shira
Techsoup
Tink Tank Studio
Luca Toscani
Patricia Wintroath, CPA
Younossi Law

## Donated goods and services

Cooley LLP Joseph Zammit-Lucia Melita Elmore

# **FINANCIALS**

**INCOME** | JANUARY 1, 2014 - DECEMBER 31, 2014

# Income

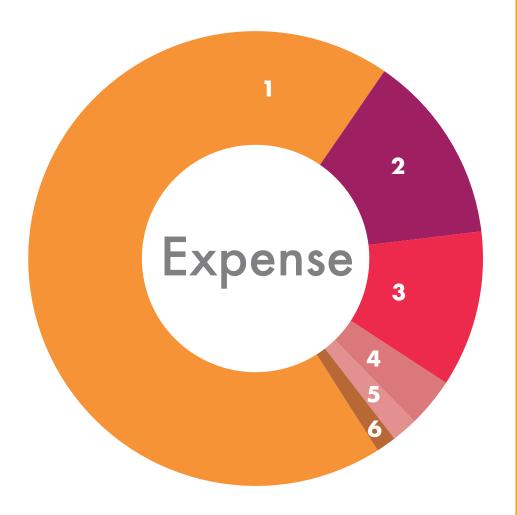
#### ALL VALUES SHOWN IN U.S. DOLLARS

1 - Foundations	\$2,563,890
2 - Fee for Service	\$390,041
3 - Individual Contributions	\$293,597
4 - License Fees	\$81,841
5 - In-kind Contributions	\$130,246
6 - Interest, Dividends, Unrealized	Gains \$8,498
<b>7</b> - Speaking Honoraria	\$9,245
8 - Reimbursed Expenses	\$24,789
9 - Royalties	\$200
Total Income	\$3,493,849

Consolidated across Swiss, U.S. and Belgian entities.

# **FINANCIALS**

EXPENSES | JANUARY 1, 2014 - DECEMBER 31, 2014



ALL VALUES SHOWN IN U.S. DOLLARS

1 - Payroll & Personnel Expenses	\$ \$2,014,747
2 - Operations	\$383,712
3 - Professional Fees	\$686,847
4 - Program Expenses	\$154,034
<b>5 -</b> Computer-Related Expense	\$37,779
6 - Travel	\$134,293
Total Expense	\$ 3,402,914

Consolidated across Swiss, U.S. and Belgian entities.



#### **EUROPE OFFICE**

International Environment House 2
7-9 chemin de Balexert
1219 Chatelaine (Geneva)
Switzerland
+41 22 797 41 08

#### **U.S. OFFICE**

312 Clay Street, Suite 300 Oakland, CA 94607-3510 USA +1 (510) 839 8879

#### **ASIA OFFICE**

Unit 3B State Condominium 1 Building 186 Salcedo Street, Legaspi Village Makati City, Metro Manila 1200 Philippines

www.footprintnetwork.org